# Conducting Stay & Exit Surveys:

# A BRIEF OVERVIEW

#### **General Information**

- It is critical to have leadership buy-in when administering stay and exit surveys. Responses may be pleasant or unpleasant, but there must be a willingness to make positive changes based on these surveys. A lack of engagement could lead to a break in trust and impact member retention.
- When conducting a survey, be aware that how your members prefer to take a survey may be different. Survey options could include hard copies, mobile friendly surveys, or phone calls.
- Consider who hosts your survey, specifically for the exit survey. If possible, have a neutral party connect with the departing member and administer the survey to improve the level of trust.

#### **Stay Survey**

#### **How to Use Stay Surveys:**

- Focus on understanding what motivates volunteers to stay with the fire department, what they value most, and any potential obstacles to their satisfaction and engagement.
- Use insights to refine department policies, improve team dynamics, and enhance retention strategies.

#### **Frequency of Conducting Stay Surveys:**

• Conduct at least once annually for all volunteers, with semi-annual or quarterly interviews for high performing volunteers as a retention tool. These can be scheduled during regular check-ins to promote open dialogue and engagement.

#### **Exit Survey**

#### **How to Use Exit Surveys:**

- Aim to gather honest feedback on why the volunteer decided to leave as well as their overall experience with the department.
- Identify trends or recurring themes in departures.

### **Frequency of Conducting Exit Surveys:**

• When possible, try to conduct a survey for every departing volunteer. Timing is crucial, so ensure the survey or interview takes place when the volunteer feels comfortable.

## The Stay and Exit Survey responses are in, now what?

#### **Take Action!**

- Develop actionable strategies based on feedback, such as developing leadership training and mentorship initiatives.
- Prioritize addressing problems or challenges that are frequently mentioned or significantly impact retention and recruitment.
- Share improvements with volunteers to show that their feedback is valued and acted upon.
- Use this transparency to build trust and foster a culture of continuous improvement within the department.
- Revisit and adjust your approach to stay and exit surveys annually to ensure they remain effective and aligned with the department's retention and recruitment goals.

